

Disadvantaged Business Enterprise Goal Setting Methodology for Federally Assisted Highway Projects

Federal Fiscal Year 2022-2024

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In compliance with Title 49, Part 26 of the Code of Federal Regulations (49 CFR Part 26)

Introduction

MaineDOT's Annual DBE Goal for FFY 2022-2024

Pursuant to 49 CFR 26, the Maine Department of Transportation (MaineDOT) has analyzed data and determined that, for federal fiscal years (FFY) 2022-2024 the overall annual Disadvantaged Business Enterprise (DBE) attainment on Federal Highway Administration (FHWA) funded projects is **1.97%**.

The MaineDOT DBE Goal Setting Methodology for FFY 2022-2024 explains the Department's goal-setting process and methods, public outreach process, and administration of the goal. The Department's overall goal must be based on demonstrable evidence of the availability of ready, willing and able DBEs relative to all businesses that are ready, willing and able to participate in DOT assisted contracts. 49 CFR §26.45 dictates a two-step process. The first step is to determine a base figure for the relative availability of DBEs. Once the base figure is determined, it is necessary to examine all of the evidence available in the Department's jurisdiction to determine what adjustment to the base figure, if any, is necessary. As an extension of this process, Section 26.45 requires that state DOT's meet the "maximum feasible portion" of its overall DBE utilization goal through race-neutral means of facilitating race-neutral DBE participation.

Federally-Assisted Contracting Opportunities for FFY 2022-2024

The Department evaluated all available FHWA contracting opportunities for FFY 2022-2024, which are provided in detail in Appendix 1. The total value of such projected opportunities is \$358,954,676.38.*

Goal Methodology

Step 1 – Determination of a Base Figure

To establish the Department's base figure of the relative availability of DBEs to all comparable firms (DBE and Non-DBEs) available to propose on federally assisted contracting opportunities projected to be solicited during the goal period, the Department followed the two-step process federally prescribed for goal-setting in accordance with 49 CFR Part 26.45.

At the outset, the Department must determine the geographic market area in which it will search for DBEs and non-DBEs. MaineDOT has defined its geographic market area as the states of Maine, New Hampshire, and Massachusetts. To determine the geographic market area, we analyzed the ratio of the combined federal program dollars awarded to prime contractors and subcontractors in these three states to the total federal program

^{*} For purposes of FAA DBE goal setting and methodology for FFY2022-2024, please see the projecting contracting opportunities identified in Appendix 2, totaling \$6,283,000.

dollars awarded during FFY 2020. We found that the most significant amount of prime contract dollars (67.89%) were awarded to contractors in these three states and that when factoring in subcontracts, this geographic market area accounted for 67.80% of MaineDOT's contracting opportunities.

MaineDOT FY2020 FHWA Contracting Opportunities						
Data Description	Total Program Awards	Amount Represented by Maine, New Hampshire and Massachusetts Firms	Maine, New Hampshire and Massachusetts Market %			
Geographic distribution of Prime Contract \$	\$340,035,077.83	\$230,855,390.94	67.89%			
Geographic distribution of participating Subcontract \$	\$1,734,641.40	\$856,880.88	49.40%			
Total State Market %	\$341,769,719.23	\$231,712,271.82	67.80%			

Having determined its geographic market area, the Department projected the contracting opportunities that it will have during this goal period and defined the corresponding NAICS codes. The Department projects that the anticipated contracting opportunities for this goal period will fall within the NAICS code categories identified in Table 1.

The Department then searched for DBE and Non-DBE firms that perform the work associated with the relevant NAICS codes. This was accomplished by accessing the MaineDOT Unified Certification Program (UCP) Directory of Certified DBE Firms and the 2019 U.S. Census Bureau County Business Patterns (CBP) Database. All efforts were made to use as close to identical NAICS codes as possible to ensure a "like-to-like" comparison. Although several DBEs have more than one NAICS code, we used only one such code per firm to avoid duplication.

Table 1: Projected Contracting Opportunities, NAICS Codes, and Relative Availability of Ready Willing and Able DBE Firms to All Firms

NAICS Code	Description	Number of Maine Firms Per CBP Database	Number of DBE Firms in Geographic Market Area
212321	Construction sand and gravel mining	6	2
237310*	Highway, street, and bridge construction	77	6
237990	Other heavy and civil engineering construction	45	0
	Poured concrete foundation and structure		
238110*	contractors	157	0
238140	Masonry contractors	133	3
238910*	Site preparation contractors	558	5
238990*	All other specialty trade contractors	185	2

423840	Industrial supplies merchant wholesalers	39	0
484110	General freight trucking, local	122	1
484210	Used household and office goods moving	33	0
404220	Specialized freight (except used goods) trucking,	200	0
484220	local	306	0
488490	Other support activities for road transportation	19	0
541320	Landscape architectural services	25	6
541330*	Engineering services	294	13
541340	Drafting services	22	1
541370*	Surveying and mapping (except geophysical) services	91	1
541380*	Testing laboratories	35	0
541430	Graphic design services	69	4
561110	Office administrative services	97	0
541613	Marketing consulting services	119	1
541620*	Environmental consulting services	80	1
541690	Other scientific and technical consulting services	76	0
541820	Public relations agencies	30	0
561320	Temporary help services	132	1
561720	Janitorial services	366	1
561730	Landscaping services	899	0
	Totals:	4,015	48

^{*}NAICS codes with FAA component

To determine the relative availability of DBEs, the Department created a ratio wherein the numerator represents the number of ready, willing and able DBE firms and the denominator represents all firms, both DBEs and Non-DBEs, available in each work category.

For the numerator: MaineDOT UCP DBE Database of Certified Firms

in the geographic market area

For the denominator: 2019 U.S. Census Bureau's County Business

Pattern Database (CBP)

As noted in Table 1, the Department identified 4,015 ready, willing and able firms in the NAICS codes for the projected federally-assisted contracting opportunities. In the federally prescribed formula below, this number is used as the denominator. The numerator was found by determining the number of ready, willing and able DBE certified firms within the same NAICS sub-sectors. For the purposes of this goal setting methodology, 48 firms currently DBE certified in Maine are considered ready, willing and able to perform work in the areas identified. The 48 ready, willing, and able DBE certified firms, divided by the 4,015 total number of all ready, willing, and able firms (DBEs and non-DBEs), yields a base figure of 1.20%.

Step 2 – Adjustment to Base Figure

Once the base figure is determined, MaineDOT is required to examine all of the evidence available to determine what adjustment, if any, is necessary. Step 2 requires the Department to incorporate any available evidence that will improve the accuracy of the Step 1 base line goal calculations in order to determine the level of DBE participation that would occur absent the effects of discrimination. The Department assessed the impact of specific factors requiring narrow tailoring of the DBE Program. The following factors were considered in making the decision to adjust the overall DBE goal:

1. Past Participation

The volume of work that DBEs have performed in recent years can be useful to increase the accuracy of the DBE goal. Past participation is particularly useful if the contracting opportunities that are projected for the next three years are similar to those of the previous goal period. The Department analyzed the projected contracting opportunities in resources such as the State Transportation Improvement Plan and determined that the projected opportunities are substantially similar to those in the prior three years and that therefore adjusting the base figure using past participation was logical. FHWA requires that the previous three years be used to determine the historical median for past participation. This requires the Department to evaluate DBE participation on FHWA assisted contracts during FFY 2018-2020 The following table shows the DBE participation obtained during this time period.

		DBE
FFY	DBE Goal	Participation
2018	2.40%	3.98%
2019	2.40%	2.73%
2020	2.40%	1.92%

DBE participation during those federal fiscal years was 3.98% for FFY18, 2.73% for FFY19 and 1.92% for FFY20. To adjust the base figure using past participation, MaineDOT adds the median participation from the relevant three -year period to the base figure and divides that sum by two. The median participation during this time period was 2.73%.

Accordingly, after adjusting the base figure due to the similarity of federally-assisted procurement opportunities during the previous 3 years, MaineDOT's adjusted DBE Goal is 1.97%.

2. Disparity Studies

As discussed previously, MaineDOT has not conducted any disparity studies in the past three federal fiscal years. We contacted the State's Metropolitan Planning Organizations and its major airports, and none of them conducted disparity studies or comparable studies that may have provided information relative to the geographic market area. Therefore, no disparity studies were considered.

3. Other Related Evidence

No other evidence of the kind described in the regulations at 49 CFR 26.45(d)(2) was available to consider in determining whether an adjustment to the base figure is warranted.

Use of Race Conscious and Race Neutral Measures

The Department's DBE Program goal of **1.97%** for FFYs 2022-2024 was exceeded in two of the last three years on a solely race neutral basis. Accordingly, the Department anticipates that the current goal will be achieved entirely through race and gender-neutral means. Contract goals will not be necessary for additional attainment. If we determine that we will not achieve the stated goal, we will take measures to do so, which may include targeted project goals.

Use of Supportive Services Program in Race-neutral Efforts

For the MaineDOT to meet its goal through race neutral means, it has contracted an agency to provide Disadvantaged Business Enterprises Supportive Services (DBE SS) Program in accordance with 23 CFR 230.204. This business development program aims to assist minority, women and disadvantaged owned firms to build strong businesses able to successfully compete when bidding for federally funded transportation projects and consultant contracts, thus increasing equal opportunity, competition and diversity in Maine's bridge and highway construction industry.

The following services are offered though MaineDOT's DBE SS Consultant with specific programs targeted for instruction. Tuition reimbursement for successfully completed classes taken by small business owners to grow and/or improve their business in the Federal-aid bridge and highway construction industry will also be allowed. This program:

Provides technical and resource assistance with financial and business planning
including accounting, invoicing and auditing practices, business planning,
marketing/networking, and setting and achieving goals. Assists with bonding,
financial assistance, lease agreements, taxes, fringe benefits, and payroll. Assures

- capability to comply with all FHWA requirements and paperwork regarding personnel, EEO, Title VI, DBE, AA, training and Davis Bacon and related Acts.
- Provides technical and general assistance with locating, processing, estimating, and submitting quotes for MaineDOT federal aid contracts. Surveys and reports the bid items DBEs can complete and shares this information on the web and with prime contractors. Offers guidance to DBEs regarding MaineDOT project plans and website to keep DBEs up to date with contract opportunities in their business areas.
- Provides technical support for computer systems, particularly CADD translation to Micro-station to be compatible with MaineDOT files and electronic bidding assistance (using the web and using BIDEX). Also, provides hardware/software technical support and webpage development as related to bridge and highway construction.
- Provides technical support and education regarding partnering with other consultants/contractors/agencies and how to create and deliver products or services under a joint venture. Gives participating small businesses new tools to improve or expand their business capabilities.
- Provides technical assistance and education regarding reading, writing and understanding construction contracts and subcontracts; assistance in ensuring that contracts and subcontracts protect the interest of the DBE, including all phases of the work, and contain all needed language for compliance when working on a FHWA funded projects.
- Distributes a brochure regarding the DBE program and continues to educate contractors and consultants, as well as MaineDOT personnel, about the purpose of the program and their obligations under federally funded contracts. Develop ongoing opportunities for workshops, briefings and training sessions statewide. Educates the SBA's Small Business Development counselors and other entities about the DBE program.
- Holds networking/conferences in conjunction with the Maine SBA Office and other partners and offers matchmaking session between DBEs and prime consultants and contractors. Creates networking opportunities and other activities to promote DBE growth and quality including educational seminars.

In addition, the MaineDOT DBE SS Consultant uses a variety of methods to provide business development services and assess a firm's current qualifications. These include, but are not limited to:

• Documentation of a DBE's skills, experience and needs through development of a Business Needs Assessment, along with a practiced interview technique to successfully glean necessary information from clients;

- Individual Business Management Assistance to DBEs in the form of technical and resource assistance for financial and business planning, as well as public procurement specifically related to MaineDOT opportunities. Includes both inhouse and external specialist resources to provide a wide range of advice and education.
- A rigorous two-year Business Development Program for those DBEs that have the potential and desire to participate.
- Computer and technical assistance to educate DBEs on electronic bidding and how to utilize technology, including providing website development for interested firms.
- Tuition reimbursement providing educational opportunities for DBEs.
- Feedback from primes and from MaineDOT staff providing assistance to firms.

The MaineDOT DBE SS Consultant uses industry business standards and MaineDOT prequalification standards as well as feedback from the primes and others to determine the comparable skills and qualifications that each DBE should attain. This is done on a case-by-case basis as each company delivers a unique set of products and services.

Public Process

Pursuant to 49 CFR 26.45 (g)(i), MaineDOT: "must consult with minority, women's and general contractor groups, community organizations, and other officials or organizations which could be expected to have information concerning the availability of disadvantaged and non-disadvantaged businesses, the effects of discrimination on opportunities for DBEs, and your efforts to establish a level playing field for the participation of DBEs."

MaineDOT works closely with our DBE SS Consultant and regularly discusses concerns and successes with DBE firms in Maine. The DBE SS consultant works directly with DBEs and assists firms addressing their concerns and challenges. The DBE SS Consultant is a conduit to MaineDOT for DBEs.

On June 18, 2021, MaineDOT held a public meeting via zoom at 2:00 PM Eastern Time (US and Canada). General contractor associations, DBEs, the DBE Supportive Services consultant, Associated General Contractors of Maine, Inc. (AGC), National Association of Women in Construction (NAWIC), the Maine Better Transportation Association (MBTA), the Maine Women's Business Center, the National Association for the Advancement of Colored People (NAACP) Maine Chapter, the American Council of Engineering Companies in Maine (ACEC), the Maine Chamber of Commerce, and the Maine Asphalt Pavement Association were sent emails to participate in a discussion of our Goal Methodology, to obtain information relevant to our goal setting process and to express any concerns about MaineDOT's DBE program. Advance copies of the draft Goal Methodology were provided to invitees prior to the meeting. The draft was available at the Civil Rights Office website: http://www.maine.gov/mdot/civilrights/dbe

At the meeting, the draft Goal Methodology was presented and representatives of MaineDOT's Civil Rights Office listened to concerns, received comments and answered questions. A follow-up email was sent to the entities listed above soliciting additional feedback. Other than some minor corrections to the document, there were no comments on the draft methodology.

Appendix 1

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			•	ecting Opportunities FYY 2022 -		
	Scope Group	WIN	Title	Scope	Dev Resp	Avail CON
2024	i.	023515.00	MT. DESERT, BABSONS BR #5244	BRIDGE REPLACEMENT	MaineDOT	\$2,270,000.00
2024	Bridge Construction	025453.00	FORT FAIRFIELD, PUDDLE DOCK BRIDGE #2691	BRIDGE REPLACEMENT	MaineDOT	\$1,585,000.00
2024		025529.00	EAST MACHIAS, CHASE MILLS BRIDGE #5465	BRIDGE REPLACEMENT	MaineDOT	\$1,685,000.00
2024		023134.00	FREEPORT, RAILROAD CROSSING BRIDGE #3172	BRIDGE IMPROVEMENTS	MaineDOT	\$2,785,000.00
2024	5 · 1 · 0·1	023142.00	CAMDEN, MAIN STREET BRIDGE #2497	BRIDGE IMPROVEMENTS	MaineDOT	\$2,000,000.00
2024	Bridges Other	025311.00	BANGOR, PENOBSCOT BRIDGE #2038	BRIDGE SUBSTRUCTURE REHABILITATION	MaineDOT	\$795,000.00
2024		025463.00	HALLOWELL, VAUGHAN MEMORIAL BRIDGE (#0490)	BRIDGE IMPROVEMENTS	MaineDOT	\$375,000.00
2024		012800.30	I-295 EXIT 4 SOUTH BOUND ACCESS	RECONSTRUCTION	MaineDOT	\$1,797,106.00
2024	·	022837.00	BUXTON, ROUTE 22	INTERSECTION RECONSTRUCTION	MaineDOT	\$2,200,000.00
2024	Highway Construction	024341.00	WINDHAM, ROUTE 302	INTERSECTION RECONSTRUCTION	MaineDOT	\$545,000.00
2024		025267.00	WOOLWICH, ROUTE 1	INTERSECTION RECONSTRUCTION	MaineDOT	\$770,000.00
2024	r	025269.00	RANDOLPH, ROUTE 27	INTERSECTION RECONSTRUCTION	MaineDOT	\$450,000.00
2024		024363.00	SOUTH PORTLAND, I-295 EXIT 4	LIGHTING	MaineDOT	\$765,625.00
2024	Highway Safety and Spot	025089.00	PORTLAND, FRANKLIN STREET AND MARGINAL WAY	INTERSECTION IMPROVEMENTS W/ SIGNAL	LOCALLY ADMINISTERED	\$275,000.00
2024	Improvements	025273.00	AUGUSTA, ROUTE 201	SAFETY IMPROVEMENTS	MaineDOT	\$585,000.00
2024		025459.00	ALFRED, ROUTE 4	SAFETY IMPROVEMENTS	MaineDOT	\$689,000.00
2024	Multimodal	025621.00	LEWISTON, MAIN STREET, SABATTUS	MULTIMODAL IMPROVEMENTS	LOCALLY	\$215,000.00
2022	Ividitiiilodai	010720 00	STREET, HEADS UP	DDIDGE CUDEDCEDUCTUDE DEDI ACCAMENT	ADMINISTERED	¢700 000 00
2023		018728.00	BLUE HILL, VILLAGE BR #2893	BRIDGE SUPERSTRUCTURE REPLACEMENT	MaineDOT	\$700,000.00
2023		021672.00	AUGUSTA, WESTERN AVE/I95 BRIDGE #5808	BRIDGE SUPERSTRUCTURE REPLACEMENT	MaineDOT	\$7,300,000.00
2023		021687.00	ARGYLE TWP, HEMLOCK BR#3735	BRIDGE REPLACEMENT	MaineDOT	\$1,270,000.00
2023		021700.01	RUMFORD-MEXICO, RED BR #2707	BRIDGE REPLACEMENT	MaineDOT	\$4,503,861.92
2023		022232.00	CLINTON MANLEY HOLT BR#2508	BRIDGE REPLACEMENT	MaineDOT	\$1,760,000.00
2023		022238.00	GORHAM, MITCHELL BR #0216	BRIDGE REPLACEMENT	MaineDOT	\$1,000,000.00
2023		022258.00	SOUTH PORTLAND, RAMP SP4 BRIDGE #1376	BRIDGE DECK REPLACEMENT	MaineDOT	\$4,500,000.00
2023		022266.00	WEBSTER PLT MATTAGODUS BR#5116	BRIDGE REPLACEMENT	MaineDOT	\$1,329,125.00
2023		022268.00	WINSLOW, FISH BR#0509	BRIDGE REPLACEMENT	MaineDOT	\$1,592,500.00
2023		022621.00	RUMFORD. HIGH BR #5188	BRIDGE REPLACEMENT	MaineDOT	\$4,250,750.00
2023		023098.00	AVON, CUSHMAN BR #6588	BRIDGE REPLACEMENT	MaineDOT	\$1,250,000.00
2023	Bridge	023116.00	NORWAY, TANNERY BROOK BRIDGE #3610	BRIDGE REPLACEMENT	MaineDOT	\$1,835,000.00
2023		023120.00	DOVER FOXCROFT, DOVER BRIDGE #5118	BRIDGE REPLACEMENT	MaineDOT	\$7,500,000.00
2023		024775.00	RUMFORD, MARTINS BRIDGE (#2514)	BRIDGE REPLACEMENT	MaineDOT	\$4,320,000.00
2023		025105.00	WILTON BRIDGES BR #2102	BRIDGE REPLACEMENT	MaineDOT	\$1,385,000.00
2023		025107.00	ROME, NARROWS WEST BRIDGE #5912	BRIDGE REPLACEMENT	MaineDOT	\$1,585,000.00
2023		025161.00	CUMBERLAND, TUTTLE ROAD / 1295 BRIDGE #5801	BRIDGE REPLACEMENT	MaineDOT	\$12,985,000.00
2023		025211.00	MARION TWP, ROUTE 86 CLIFFORD BR (#5223)	BRIDGE REPLACEMENT	MaineDOT	\$1,185,000.00
2023		025297.00	DEBLOIS, DEBLOIS BRIDGE #3152	BRIDGE DECK REPLACEMENT	MaineDOT	\$995,000.00
2023		025299.00	ALBION, PUDDLE DUCK BRIDGE #3107	BRIDGE REPLACEMENT	MaineDOT	\$1,685,000.00
2023		025305.00	WOOLWICH, NEW BRIDGE #0627	BRIDGE SUPERSTRUCTURE REPLACEMENT	MaineDOT	\$375,000.00
2023		025309.00	TURNER, TURNER CENTER BRIDGE #3886	BRIDGE DECK REPLACEMENT	MaineDOT	\$1,495,000.00
2023		025449.00	NEWCASTLE, MEADOW BROOK BRIDGE #2535	BRIDGE REPLACEMENT	MaineDOT	\$1,185,000.00

2023		022250.00	MACWAHOC PLT, KINGMAN RD	BRIDGE IMPROVEMENTS	MaineDOT	\$1,696,625.00
2023	 	022254.00	BR#5021 NEW PRTLND CARRABASSET BR 5131	BRIDGE REHABILITATION	MaineDOT	\$650,000.00
2023		022234.00	BANGOR, 195/BROADWAY BR#5789	BRIDGE IMPROVEMENTS	MaineDOT	\$16,831,683.12
2023		022276.01	BERWICK, NEW DAM BR #6053	BRIDGE REHABILITATION	MaineDOT	\$336,875.00
2023		022606.00	BERWICK-SOM'WRTH, EDDY BR#6048	BRIDGE REHABILITATION	MaineDOT	\$545,125.00
2023	<u> </u> 	023186.00	BENTON, INTERSTATE 95 NB/ RIVER	BRIDGE PAINTING	MaineDOT	\$265,000.00
2023		023100.00	ROAD BRIDGE #5993	BRIDGETAINTING	Widinebol	\$203,000.00
2023		023192.00	FAIRFIELD, INTERSTATE 95/ M C RR BRIDGE #5999	BRIDGE PAINTING	MaineDOT	\$455,000.00
2023		023198.00	HARRISON, BEAR RIVER BRIDGE #6121	BRIDGE WEARING SURFACE REPLACEMENT	MaineDOT	\$345,000.00
2023		023200.00	ANSON, ROBERT GARLAND BRIDGE (#2615)	BRIDGE WEARING SURFACE REPLACEMENT	MaineDOT	\$612,500.00
2023		023220.00	BENTON, I-95 SB/RIVER ROAD BRIDGE (#1455)	BRIDGE PAINTING	MaineDOT	\$265,000.00
2023		023619.00	WARREN, JAMES ANDREW BR# 2786	BRIDGE SUBSTRUCTURE REHABILITATION	MaineDOT	\$245,000.00
2023		023649.00	WARREN, ST. GEORGE RIVER BR #5654	BRIDGE SUBSTRUCTURE REHABILITATION	MaineDOT	\$306,250.00
2023		025063.00	BANGOR, 1395 / MAIN ST BRIDGE #5799	BRIDGE JOINT REPLACEMENT	MaineDOT	\$295,000.00
2023		025087.00	HOWLAND, I-95 SB/PISCATAQUIS RIVER BRIDGE #6069	BRIDGE PAINTING	MaineDOT	\$995,000.00
2023		025101.00	OLD TOWN, I-95 INTERCHANGE 53 BR #6062	BRIDGE PAINTING	MaineDOT	\$645,000.00
2023		025147.00	ISLAND FALLS, ROUTE 159/ I-95 BRIDGE #6175	BRIDGE PAINTING	MaineDOT	\$525,000.00
2023		025149.00		BRIDGE PAINTING	MaineDOT	\$565,000.00
2023		025151.00	BRUNSWICK, RIVER ROAD BRIDGE #6267	BRIDGE WEARING SURFACE REPLACEMENT	MaineDOT	\$345,000.00
2023		025157.00	HOULTON, 195 SB / US ROUTE 1 BRIDGE #6098	BRIDGE PAINTING	MaineDOT	\$275,000.00
2023	Bridges Other	025159.00	HOULTON, 195 NB / US ROUTE 1 BRIDGE #1382	BRIDGE PAINTING	MaineDOT	\$275,000.00
2023		025289.00	NEWCASTLE, ROUTE 1 BRIDGES	BRIDGE JOINT REPLACEMENT	MaineDOT	\$555,000.00
2023		025291.00	FREEPORT, COUNTY ROAD / I-295 BRIDGE #0585	BRIDGE WEARING SURFACE REPLACEMENT	MaineDOT	\$265,000.00
2023		025293.00	RUMFORD, MORSE BRIDGE #2585	BRIDGE WEARING SURFACE REPLACEMENT	MaineDOT	\$265,000.00
2023		025295.00	BELFAST, VETERANS MEMORIAL BRIDGE #5750	BRIDGE SUPERSTRUCTURE REHABILITATION	MaineDOT	\$205,000.00
2023		025301.00	RANDOLPH, PEARL HARBOR	BRIDGE WEARING SURFACE REPLACEMENT	MaineDOT	\$2,695,000.00
2023		025303.00	REMEMBRANCE BRIDGE #2304 GUILFORD, GUILFORD MEMORIAL	BRIDGE PAINTING	MaineDOT	\$225,000.00
2023		025307.00	BRIDGE #2337 BENEDICTA TWP., CASEY ROAD / I-95	BRIDGE PAINTING	MaineDOT	\$485,000.00
2023		025313.00	#6165 BANGOR, JOSHUA CHAMBERLAIN	BRIDGE REHABILITATION	MaineDOT	\$1,195,000.00
2023		025451.00	BRIDGE #5312 SHERMAN, I-95 NB/ROUTE 158 BRIDGE #6168	BRIDGE PAINTING	MaineDOT	\$145,000.00
2023		025455.00	CORINTH, ROBYVILLE BRIDGE #1003	BRIDGE PAINTING	MaineDOT	\$105,000.00
2023		025531.00	OLD TOWN, I-95 NB/ KIRKLAND ROAD	BRIDGE PAINTING	MaineDOT	\$305,000.00
2023		025533.00	BRIDGE #6059 OLD TOWN, ROUTE 43/ I-95 BRIDGE	BRIDGE PAINTING	MaineDOT	\$565,000.00
2023	†	025535.00	#6061 HOWLAND, ROUTE 155/ I-95 BRIDGE	BRIDGE PAINTING	MaineDOT	\$525,000.00
2023		025537.00	#6068 MONTICELLO, MEDUXNEKEAG BRIDGE	BRIDGE PAINTING	MaineDOT	\$595,000.00
2023		025539.00	· ·	BRIDGE PAINTING	MaineDOT	\$295,000.00
2023	†	025543.00	BRIDGE #6167 HOWLAND, I-95 NB/PISCATAQUIS	BRIDGE PAINTING	MaineDOT	\$995,000.00
2023		025545.00	RIVER BRIDGE #1419 SHERMAN, I-95 SB/BENEDICTA ROAD	BRIDGE PAINTING	MaineDOT	\$295,000.00
2023		025547.00		BRIDGE PAINTING	MaineDOT	\$145,000.00
		I	#1406			<u> </u>

2023		021664.00	BATH, ROUTE 1/STATE ROAD	INTERSECTION RECONSTRUCTION	MaineDOT	\$1,225,000.00
2023	Highway	022642.00	SANFORD, ROUTE 202	RECONSTRUCTION	MaineDOT	\$5,145,000.00
2023	Construction	024199.00	TURNER, ROUTE 4	INTERSECTION RECONSTRUCTION	MaineDOT	\$771,750.00
2023		023669.00	LEWISTON, ROUTE 202	MILL AND FILL	LOCALLY	\$3,228,000.00
2023		024171.00	HAMPDEN-HERMON, INTERSTATE 95	ULTRA-THIN BONDED WEARING COURSE	ADMINISTERED MaineDOT	\$1,351,099.00
2023		025109.00	WESTFIELD - PRESQUE ISLE, ROUTE 1	MILL AND FILL	MaineDOT	\$2,958,516.00
2023		025121.00	VASSALBORO-WINSLOW, ROUTE 201	1 1/4" OVERLAY	MaineDOT	\$2,333,048.00
2023		025123.00	FAIRFIELD, ROUTE 139	MILL AND FILL	MaineDOT	\$2,603,484.00
2023		025129.00	WOODSTOCK-GREENWOOD, ROUTE 26	1 1/4" OVERLAY	MaineDOT	\$963,309.00
2023		025131.00	WOODSTOCK, ROUTE 26	1 1/4" OVERLAY	MaineDOT	\$3,201,528.00
2023		025139.00	BANGOR- KENDUSKEAG, ROUTE 15	1 1/4" OVERLAY	MaineDOT	\$2,526,909.00
2023		025141.00	BANGOR, ROUTE 15	MILL AND FILL	MaineDOT	\$908,370.00
2023	Highway	025143.00	TRENTON- BAR HARBOR, ROUTE 3	1 1/4" OVERLAY	MaineDOT	\$1,857,034.00
2023		025283.00	WISCASSET - EDGECOMB, ROUTE 1	MILL AND FILL	MaineDOT	\$452,279.00
2023	Paving	025377.00	BREWER, SOUTH MAIN STREET	MILL AND FILL	MaineDOT	\$1,117,575.00
2023		025379.00	BANGOR, OAK STREET	MILL AND FILL	LOCALLY ADMINISTERED	\$515,340.00
2023		025443.00	PERU, ROUTE 108	1 1/4" OVERLAY	MaineDOT	\$3,072,337.00
2023		025445.00	NEWCASTLE-NOBLEBORO, ROUTE 1	MILL AND FILL	MaineDOT	\$5,129,029.00
2023		025481.00	BANGOR- BREWER, INTERSTATE 395 WESTBOUND	ULTRA-THIN BONDED WEARING COURSE	MaineDOT	\$1,225,000.00
2023		025483.00	BANGOR- BREWER, INTERSTATE 395 EASTBOUND	ULTRA-THIN BONDED WEARING COURSE	MaineDOT	\$1,225,000.00
2023		025485.00	STATEWIDE, CRACK SEALING	CRACK SEALING	MaineDOT	\$500,000.00
2023		025491.00	WESTBROOK, ROUTE 25	MILL AND FILL	MaineDOT	\$1,104,634.00
2023		025525.00	HOULTON-DYER BROOK, I-95 SB	ULTRA-THIN BONDED WEARING COURSE	MaineDOT	\$4,287,500.00
2023	Highway	018777.00	BLUE HILL, ROUTE 15	HIGHWAY REHABILITATION	MaineDOT	\$1,319,500.00
2023		025137.00	MACHIAS- EAST MACHIAS, ROUTE 1	FULL DEPTH RECLAIM W/CEMENT	MaineDOT	\$5,468,868.00
2023		021840.00	WESTFIELD, ROUTE 1	SHOULDER IMPROVEMENTS	MaineDOT	\$61,250.00
2023		023783.00	TOPSHAM - MODIFY SIGNAL	INTERSECTION IMPROVEMENTS W/ SIGNAL	MaineDOT	\$285,000.00
2023		023913.10	WELLS, FURBISH ROAD (FLAP)	DRAINAGE IMPROVEMENTS	LOCALLY ADMINISTERED	\$340,985.00
2023		024339.00	SKOWHEGAN, ROUTE 2W	INTERSECTION IMPROVEMENTS W/ SIGNAL	MaineDOT	\$398,125.00
2023		025103.00	BREWER, I-395 EXIT 5 PARKWAY SOUTH		MaineDOT	\$800,000.00
2023	Highway Safety	025265.00	WINDHAM, ROUTE 302	SAFETY IMPROVEMENTS	MaineDOT	\$85,000.00
2023	and Spot	025271.00	ELLSWORTH, ROUTE 1	SAFETY IMPROVEMENTS	MaineDOT	\$300,000.00
2023	Improvements	025275.00	POLAND, ROUTE 26	SAFETY IMPROVEMENTS	MaineDOT	\$200,000.00
2023		025329.00	DOVER FOXCROFT, ROUTE 15	SAFETY IMPROVEMENTS	MaineDOT	\$500,000.00
2023		025407.00	NEW SHARON, ROUTE 134 (#1042541)	LARGE CULVERT REPLACEMENT	MaineDOT	\$700,000.00
2023		025429.00	MEXICO, ROUTE 2	INSTALL OR REPLACE TRAFFIC SIGNALS	MaineDOT	\$500,000.00
2023		025431.00	RUMFORD, ROUTE 2	INSTALL OR REPLACE TRAFFIC SIGNALS	MaineDOT	\$750,000.00
2023		025461.00	ELLSWORTH, ROUTE 1A	SAFETY IMPROVEMENTS	MaineDOT	\$185,000.00
2023		025493.00	2023 STATEWIDE, WRONG-WAY DRIVING	SAFETY IMPROVEMENTS	MaineDOT	\$200,000.00
2023		024769.00	AUGUSTA HIGH-VISIBILITY CROSSWALKS	NEW CONSTRUCTION	LOCALLY ADMINISTERED	\$101,000.00
2023	Multimodal	025335.00	SANFORD - SRTS MULTIUSE CONNECTIVITY AROUND NUMBER	NEW CONSTRUCTION	LOCALLY ADMINISTERED	\$1,056,999.00
2023		025613.00	CAMDEN, HEADS UP PED CROSSING SAFETY IMPROVEMENTS	SAFETY IMPROVEMENTS	TBD	\$44,500.00
2022		018724.00	BATCHELDERS GRANT, BR #5506	BRIDGE DECK REPLACEMENT	MaineDOT	\$813,400.00
2022		021894.01	WATERVILLE, I-95 SB/ WEBB ROAD BR #1461	BRIDGE REPLACEMENT	MaineDOT	\$3,876,586.78

2022	7	021900.01	WATERVILLE, 195 BR #5813	BRIDGE REPLACEMENT	MaineDOT	\$3,863,832.20
2022	+	022260.01	SOLON, MAIN STREET BR #2504	BRIDGE REPLACEMENT	MaineDOT	\$2,597,792.12
2022		022511.01	OLD TOWN, STILLWATER #2 BRIDGE	BRIDGE REPLACEMENT	MaineDOT	\$6,890,000.00
2022	+	022512.01	OLD TOWN, STILLWATER #1 BRIDGE	BRIDGE REPLACEMENT	MaineDOT	\$3,910,000.00
2022	†	022630.00	STONINGTON, OCEANVILLE BR#3696	BRIDGE REPLACEMENT	MaineDOT	\$3,087,000.00
2022	<u>.</u>	023092.00	JEFFERSON, DAVIS NO. 1 BRIDGE	BRIDGE REPLACEMENT	MaineDOT	\$1,451,625.00
2022	Bridge	022440.00	(#2218)	DDID CE DEDI A CEMENT	MarianDOT	670C 2F0 00
2022	Construction	023118.00	LISBON, FRAZIER BRIDGE (#3954)	BRIDGE REPLACEMENT	MaineDOT	\$796,250.00
2022	<u> </u>	023128.00	PERHAM, SALMON STREAM BR #2739 WELLS. BUFFAM BR #2107	BRIDGE REPLACEMENT	MaineDOT	\$1,084,125.00
2022	-	023535.00	-, -	BRIDGE REPLACEMENT	MaineDOT	\$1,451,625.00
2022	-	023567.00	JACKSON, GREAT FARM BR #3128 PITTSFIELD, N. MAIN ST BR#5989	BRIDGE REPLACEMENT BRIDGE DECK REPLACEMENT	MaineDOT MaineDOT	\$1,169,875.00 \$973,875.00
2022	-	023643.00	HOLLIS, SALMON FALLS BR #3708	BRIDGE DECK REPLACEMENT	MaineDOT	\$2,143,750.00
2022	-	023645.00	· ·	BRIDGE DECK REPLACEMENT	MaineDOT	\$700,000.00
2022		023033.00	RICHIWOND, I HOROUGHPARE BR #3923	BRIDGE DECK REPLACEIVIENT	Mainebot	\$700,000.00
2022		023657.00	DURHAM, TRACY BROOK BRIDGE #2852	BRIDGE REPLACEMENT	MaineDOT	\$1,500,000.00
2022		020535.00	SOUTH PORTLAND AOP REST #6219	BRIDGE CULVERT REHABILITATION	MaineDOT	\$490,000.00
2022		022338.00	NORTH YARMOUTH, BR #0188	BRIDGE SUBSTRUCTURE REHABILITATION	MaineDOT	\$415,000.00
2022		022360.00	SUMNER W SUMNER MEADOW BR#5843	BRIDGE SUBSTRUCTURE REHABILITATION	MaineDOT	\$306,250.00
2022		022362.00	THE FORKS/W. FORKS, BR #2841	BRIDGE REHABILITATION	MaineDOT	\$728,875.00
2022		023138.00	WATERVILLE-WINSLOW, TICONIC BRIDGE (#2854)	BRIDGE IMPROVEMENTS	MaineDOT	\$36,500,000.00
2022	1	023178.00	WATERVILLE, I-95 NB/COUNTY ROAD BRIDGE #5816	BRIDGE PAINTING	MaineDOT	\$375,000.00
2022		023182.00		BRIDGE PAINTING	MaineDOT	\$1,435,000.00
2022		023184.00	WATERVILLE, I-95 NB/ MAIN STREET BRIDGE #5818	BRIDGE PAINTING	MaineDOT	\$225,000.00
2022	1	023204.00	PRESQUE ISLE, CLARK BR #2155	BRIDGE CULVERT REHABILITATION	MaineDOT	\$950,000.00
2022		023206.00	WATERVILLE, I-95 SB/COUNTY ROAD BRIDGE (#1459)	BRIDGE PAINTING	MaineDOT	\$375,000.00
2022	Bridges Other	023208.00	WATERVILLE, I-95 SB/MESSALONSKEE BRIDGE (#1458)	BRIDGE PAINTING	MaineDOT	\$1,435,000.00
2022		023210.00	WATERVILLE, I-95 SB/MAIN STREET BRIDGE (#1457)	BRIDGE PAINTING	MaineDOT	\$225,000.00
2022	1	023533.00	BUCKFIELD, RIVER BR #5450	BRIDGE SUBSTRUCTURE REHABILITATION	MaineDOT	\$318,500.00
2022		023601.00	SOUTH PORTLAND, I-295 NB/RED BROOK BR #6285	BRIDGE CULVERT REHABILITATION	MaineDOT	\$398,125.00
2022	Ī	023611.00	BENTON, 195 SB / RIVER ROAD BR# 1455	BRIDGE STRENGTHENING	MaineDOT	\$552,625.00
2022]	023629.00	KENNEBUNK, NASH MILL BR #5756	BRIDGE REHABILITATION	MaineDOT	\$1,000,000.00
2022		023637.00	PARLIN STREAM NO 2 BR #6025	BRIDGE SUBSTRUCTURE REHABILITATION	MaineDOT	\$367,500.00
2022		025061.00	INTERSTATE BRIDGE JOINTS 2021	BRIDGE JOINT REPLACEMENT	MaineDOT	\$445,000.00
2022		025095.00	CAMDEN RAWSON AVE BRIDGE #3173	BRIDGE REMOVAL	MaineDOT	\$395,000.00
2022		025153.00	INTERSTATE BRIDGE JOINTS 2022	BRIDGE JOINT REPLACEMENT	MaineDOT	\$295,000.00
2022		025155.00	OAKFIELD SMYRNA, HOULTON, INTERSTATE BRIDGE JOINTS	BRIDGE JOINT REPLACEMENT	MaineDOT	\$895,000.00
2022		018651.00	AUBURN, MAIN STREET	INTERSECTION RECONSTRUCTION	LOCALLY ADMINISTERED	\$1,506,000.00
2022		021651.00	YORK, ROUTE 1A. PHASE 1	INTERSECTION RECONSTRUCTION	LOCALLY ADMINISTERED	\$2,457,160.88
2022	Highway	021766.00	AUBURN, ROUTE 4	INTERSECTION RECONSTRUCTION	MaineDOT	\$2,540,000.00
2022	Construction	022384.00	AUBURN, HOTEL ROAD	INTERSECTION RECONSTRUCTION	LOCALLY ADMINISTERED	\$1,200,000.00
2022		022641.00	LYMAN-GORHAM, ROUTE 202	RECONSTRUCTION	MaineDOT	\$6,664,000.00
2022	<u> </u>	022950.01	OLD TOWN, STILLWATER AVE	INTERSECTION RECONSTRUCTION	MaineDOT	\$4,900,000.00
2022		018653.00	KITTERY, ROUTE 103	1 1/4" OVERLAY	MaineDOT	\$1,348,082.00
2022		022420.01	PORTLAND-SOUTH PORTLAND 1-295 NORTHBOUND	MILL AND FILL	MaineDOT	\$6,563,375.00

2022	7	023521.00	BANGOR, STATE STREET	MILL AND FILL	LOCALLY	\$892,331.00
					ADMINISTERED	•
2022		023555.00	DOVER-FOXCROFT, ROUTE 6	MILL AND FILL	MaineDOT	\$552,216.00
2022		024121.00	KITTERY-SOUTH BERWICK, ROUTE 236	1 1/4" OVERLAY	MaineDOT	\$4,907,671.00
2022		024123.00	ALTON, ROUTE 16	1 1/4" OVERLAY	MaineDOT	\$559,047.00
2022		024129.00	AMHERST, ROUTE 9	MILL AND FILL	MaineDOT	\$1,230,470.00
2022	ļ	024131.00	BANGOR, HOGAN ROAD-ROUTE 2	1 1/4" OVERLAY	MaineDOT	\$194,995.00
2022		024133.00	PITTSFIELD- NEWPORT, ROUTE 2	1 1/4" OVERLAY	MaineDOT	\$3,134,270.00
2022		024135.00	CARRABASSETT VALLEY- KINGFIELD, ROUTE 16	1 1/4" OVERLAY	MaineDOT	\$3,448,333.00
2022	Highway	024143.00	PATTEN-MORO PLT., ROUTE 11	1 1/4" OVERLAY	MaineDOT	\$5,670,000.00
2022	Preservation	024151.00	KITTERY, ROUTE 1	MILL AND FILL	MaineDOT	\$1,838,033.00
2022	Paving	024153.00	WARREN-ROCKPORT, ROUTE 90	1 1/4" OVERLAY	MaineDOT	\$2,672,091.00
2022		024159.00	NORTHPORT, ROUTE 1	MILL AND FILL	MaineDOT	\$689,286.00
2022		024163.00	SACO, ROUTE 1	MILL AND FILL	MaineDOT	\$1,325,550.00
2022		024585.00	SOUTH PORTLAND, COTTAGE ROAD	MILL AND FILL	MaineDOT	\$577,680.00
2022	1	024915.00	KENDUSKEAG, ROUTE 15	ULTRA-THIN BONDED WEARING COURSE	MaineDOT	\$487,921.00
2022		024991.00	SCARBOROUGH, HIGHLAND AVENUE	1 1/4" OVERLAY	MaineDOT	\$322,200.00
2022	1	024993.00	SCARBOROUGH, ROUTE 207	1 1/4" OVERLAY	MaineDOT	\$550,400.00
2022	1	024995.00	WESTBROOK, BROOK STREET	MILL AND FILL	MaineDOT	\$370,000.00
2022	1	024997.00	PORTLAND, FOREST AVENUE	MILL AND FILL	MaineDOT	\$234,300.00
2022		024999.00	YARMOUTH, ROUTE 88	MILL AND FILL	MaineDOT	\$421,100.00
2022		025017.00	BIDDEFORD, SOUTH STREET	MILL AND FILL	MaineDOT	\$156,800.00
2022	<u> </u>	025519.00	WATERVILLE-PITTSFIELD, INTERSTATE 95 NORTHBOUND	ULTRA-THIN BONDED WEARING COURSE	MaineDOT	\$5,184,375.00
2022		018638.00	SOUTH PORTLAND, VARIOUS ROADS	HIGHWAY REHABILITATION	MaineDOT	\$991,200.00
2022	Highway	018786.00	LAGRANGE, ROUTE 6	HIGHWAY REHABILITATION	MaineDOT	\$1,779,920.00
2022	Highway Rehabilitation	021812.00	PITTSFIELD, ROUTE 11/100	HIGHWAY REHABILITATION	MaineDOT	\$578,938.00
2022	†	022134.00	PORTLAND, WASHINGTON AVENUE	HIGHWAY REHABILITATION	LOCALLY ADMINISTERED	\$1,227,465.49
2022		018656.01	LEWISTON, VARIOUS INTERSECTION, PHASE 2	INTERSECTION IMPROVEMENTS W/ SIGNAL	LOCALLY ADMINISTERED	\$424,030.00
2022		018658.00	AUBURN, VARIOUS INTERSECTIONS	INTERSECTION IMPROVEMENTS W/	LOCALLY ADMINISTERED	\$553,000.00
2022		018810.00	BROWNVILLE, CHURCH ST [RAMP]	DRAINAGE IMPROVEMENTS	MaineDOT	\$75,000.00
2022		021829.00	SOUTH BERWICK, ROUTE 236	SAFETY IMPROVEMENTS	MaineDOT	\$1,418,000.00
2022		022394.00	PORTLAND, I-295 NB MEDIAN	SAFETY IMPROVEMENTS	MaineDOT	\$4,000,000.00
2022	1	022672.00	FALMOUTH,1295 NB RAMP/BUCKNAM	SAFETY IMPROVEMENTS	MaineDOT	\$597,000.00
2022	1	022823.00	ARUNDEL- SIGNAL	INSTALL OR REPLACE TRAFFIC SIGNALS	MaineDOT	\$280,000.00
2022	<u>.</u>	022851.00	DOVER-FOXCROFT, ROUTE 15	LARGE CULVERT REPLACEMENT	MaineDOT	\$400,000.00
2022	†	022895.00	LYMAN, ROUTE 35	FLASHING BEACON	MaineDOT	\$134,750.00
2022		022952.00	OXFORD, ROUTE 26	INTERSECTION IMPROVEMENTS W/	MaineDOT	\$578,000.00
2022	†	023112.00	BREWER, ROUTE 9	SIGNAL INTERSECTION IMPROVEMENTS W/ SIGNAL	LOCALLY ADMINISTERED	\$172,310.00
2022	†	023114.00	BANGOR, ROUTE 2	INTERSECTION IMPROVEMENTS W/ SIGNAL	LOCALLY ADMINISTERED	\$649,237.00
2022]	023509.00	ARUNDEL, ROUTE 1	INSTALL OR REPLACE TRAFFIC SIGNALS	MaineDOT	\$280,000.00
2022	Highway Safety	023573.00	BANGOR, STATE STREET	INTERSECTION IMPROVEMENTS W/ SIGNAL	LOCALLY ADMINISTERED	\$275,500.00
2022	and Spot Improvements	023777.00	STATEWIDE, WRONG WAY	SAFETY IMPROVEMENTS	MaineDOT	\$125,000.00
2022		023797.00	WESTBROOK, ROUTE 25	INTERSECTION IMPROVEMENTS W/ SIGNAL	MaineDOT	\$1,805,958.00
2022		023971.00	OLD TOWN, ROUTE 2	INTERSECTION IMPROVEMENTS W/ SIGNAL	LOCALLY ADMINISTERED	\$600,000.00
2022		024205.00	AUGUSTA, ROUTE 3	SAFETY IMPROVEMENTS	MaineDOT	\$175,175.00
2022		024207.00	AUGUSTA, ROUTE 3	SAFETY IMPROVEMENTS	MaineDOT	\$231,464.00
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\$336,875.0	MaineDOT	SAFETY IMPROVEMENTS	PALMYRA, ROUTE 2	024209.00		2022
\$445,000.0	MaineDOT	SAFETY IMPROVEMENTS	FREEPORT, INTERSTATE 295	024215.00		2022
\$85,000.0	MaineDOT	FLASHING BEACON	GREENVILLE, ROUTE 6/15	024217.00		2022
\$215,000.0	MaineDOT	SAFETY IMPROVEMENTS	STATEWIDE, WRONG WAY MITIGATIONS	024225.00		2022
\$660,000.0	MaineDOT	LARGE CULVERT REHABILITATION	UNION, ROUTE 17	024237.00		2022
\$91,875.0	MaineDOT	SAFETY IMPROVEMENTS	STATEWIDE PROCUREMENT OF SIGN EQUIPMENT	024261.00		2022
\$539,000.0	MaineDOT	LARGE CULVERT REPLACEMENT	PENOBSCOT, ROUTE 166	024273.00		2022
\$612,500.0	MaineDOT	LARGE CULVERT REPLACEMENT	BAILEYVILLE, ROUTE 9 LC# 46925	024277.00		2022
\$383,025.0	MaineDOT	LARGE CULVERT REPLACEMENT	BREMEN, ROUTE 32	024283.00		2022
\$700,000.0	MaineDOT	RUMBLE STRIP INSTALLATION	2022 STATEWIDE RUMBLE STRIPS	024547.00		2022
\$796,250.0	LOCALLY ADMINISTERED	NEW CONSTRUCTION	GARDINER COBBOSSEE TRAIL (1)	013344.10		2022
\$382,000.0	LOCALLY ADMINISTERED	NEW CONSTRUCTION	PORTLAND, W. COMMERCIAL CONN.	018865.00		2022
\$290,000.0	MaineDOT	NEW CONSTRUCTION	BETHEL, ROUTE 26	021667.00		2022
\$270,000.0	MaineDOT	RAIL CROSSING IMPROVEMENTS	BETHEL, SLR RAILROAD CROSSING #1709605	021667.10		2022
\$250,000.0	MaineDOT	MULTIMODAL IMPROVEMENTS	ROCKLAND, PARK AND RIDE	022016.00		2022
\$365,000.0	MaineDOT	MULTIMODAL IMPROVEMENTS	LINCOLN, ROUTE 2 SIDEWALK	022018.00		2022
\$430,000.0	MaineDOT	MULTIMODAL IMPROVEMENTS	WASHBURN, SRTS SIDEWALKS	022022.00		2022
\$940,000.0	LOCALLY ADMINISTERED	NEW CONSTRUCTION	SOUTHWEST HARBOR, SIDEWALK	022204.00		2022
\$640,000.0	LOCALLY ADMINISTERED	RECONSTRUCTION	HOULTON, SIDEWALKS	022216.00	Multimodal	2022
\$465,500.0	LOCALLY ADMINISTERED	NEW CONSTRUCTION	MADAWASKA, SIDEWALK	022218.00		2022
\$362,000.0	MaineDOT	MULTIMODAL IMPROVEMENTS	SACO, PARK AND RIDE LOT IMPROVEMENTS	023274.00		2022
\$679,325.0	MaineDOT	NEW CONSTRUCTION	LIMESTONE, 1A; HIGH; HUGGARD	023813.00		2022
\$392,500.0	MaineDOT	MULTIMODAL IMPROVEMENTS	BLUE HILL, SOUTH ST. SIDEWALK	024315.00		2022
\$298,000.0	LOCALLY ADMINISTERED	MULTIMODAL IMPROVEMENTS	EASTPORT, HIGH ST. SIDEWALKS	024357.00		2022
\$374,586.8	LOCALLY ADMINISTERED	NEW CONSTRUCTION	BANGOR, RIVERFRONT TRAIL ENHANCEMENTS	024771.00		2022
\$460,000.0	MaineDOT	NEW CONSTRUCTION	BREWER, RIVERWALK PHASE 3	024773.00		2022

	Appendix 2							
		FAA Funde	ed Projected Contracting Opport	unities FFY 2022-2024				
ADV FFY	DV FFY Scope Group WIN Title Scope Dev Resp							
	Policy, Planning							
2022	and Research	018717.04	Statewide Aviation System Plan	Planning Studies	MaineDOT	\$ 412,000.00		
			Statewide Pavement					
2023	Aviation	018717.05	Maintenance	Crack Sealing	MaineDOT	\$ 618,000.00		
2023	Aviation	020655.05	Augusta State Airport	Demolition/Removal	MaineDOT	\$ 103,000.00		
2024	Aviation		Augusta State Airport	Reconstruction	MaineDOT	\$ 5,150,000.00		
		-	Total Pro	ojected Contracting Op	portunities:	\$ 6,283,000.00		